



How Machine Learning Powers On-Demand Logistics at DoorDash

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Last mile, on-demand logistics

An advertisement for Doordash. The top half shows a top-down view of food: a whole pizza with red sauce, a plate with two slices of pizza and a basil leaf, a bowl of chicken wings, and a small bowl of white sauce. A small packet of 'Crushed Red Pepper' is also visible. The bottom half is a solid pinkish-red background with the Doordash logo and text.

 **DOORDASH**

**Delicious
at your door.**

Get the app or visit doordash.com



Last mile, on-demand logistics



DoorDash continues to lead in the food delivery wars



THE FASTEST GROWING BRANDS 2019

DoorDash, White Claw, Postmates, Impossible Foods & Venmo top this year's list



Chase credit card holders can order DoorDash with no delivery fees



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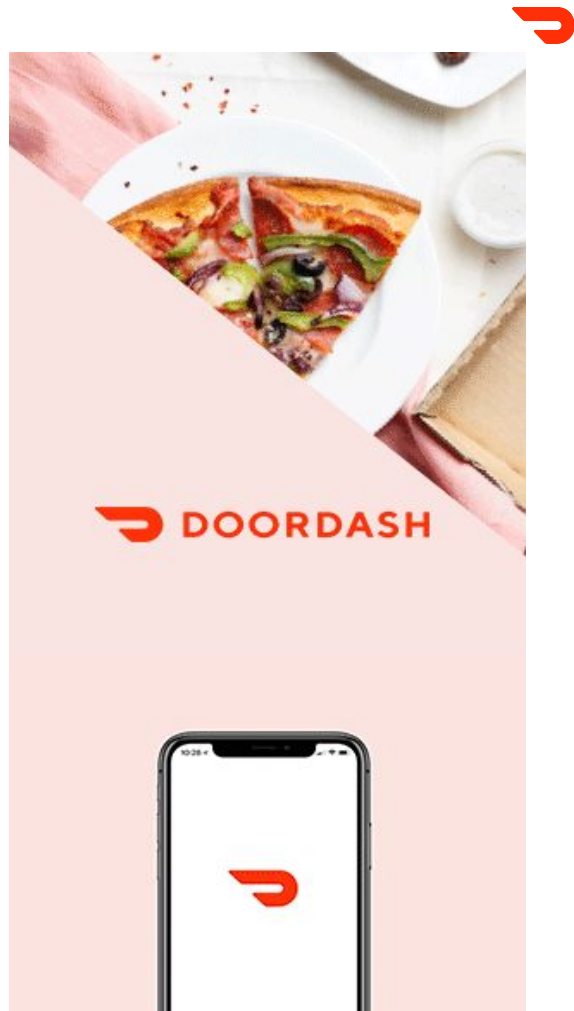
Outline

Machine Learning at DoorDash

Logistics Engine

Reinforcement Learning for Logistics

Impact of GPUs

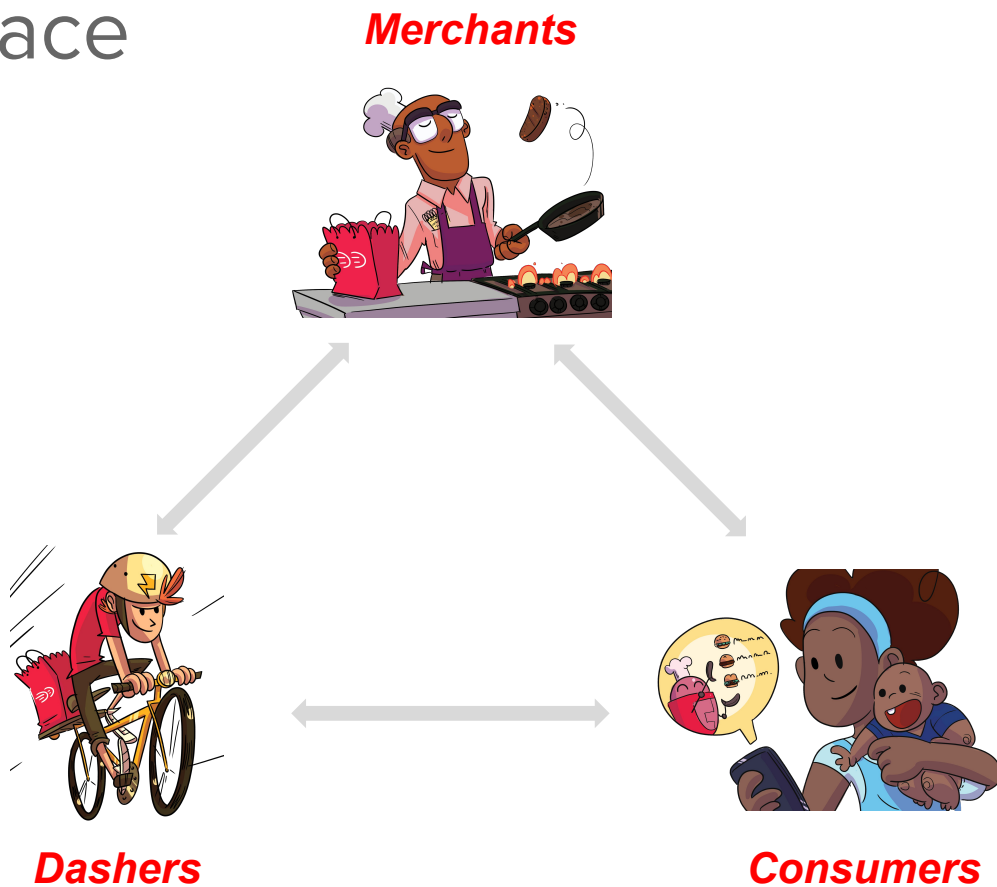




Machine Learning at DoorDash

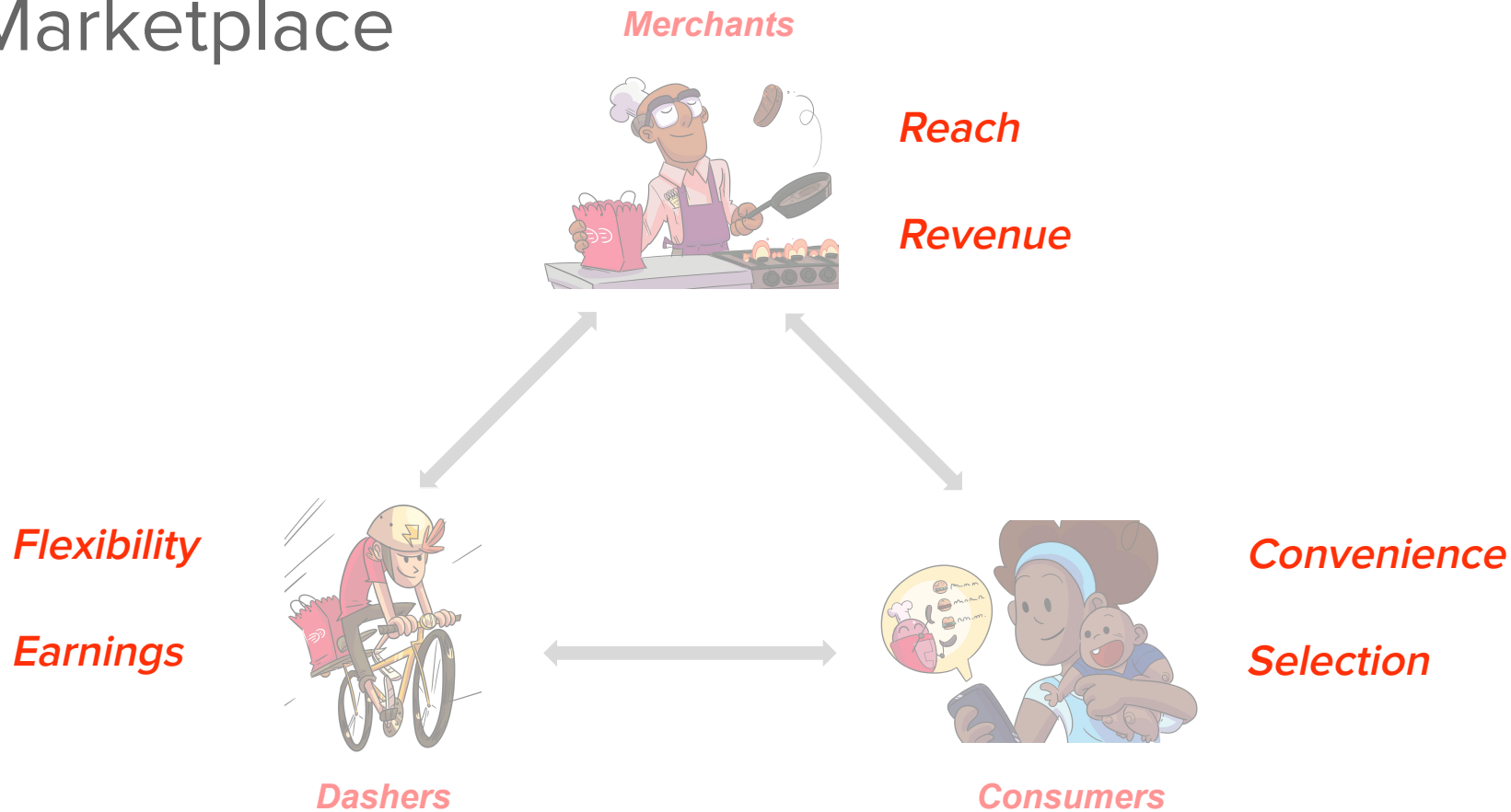


Marketplace



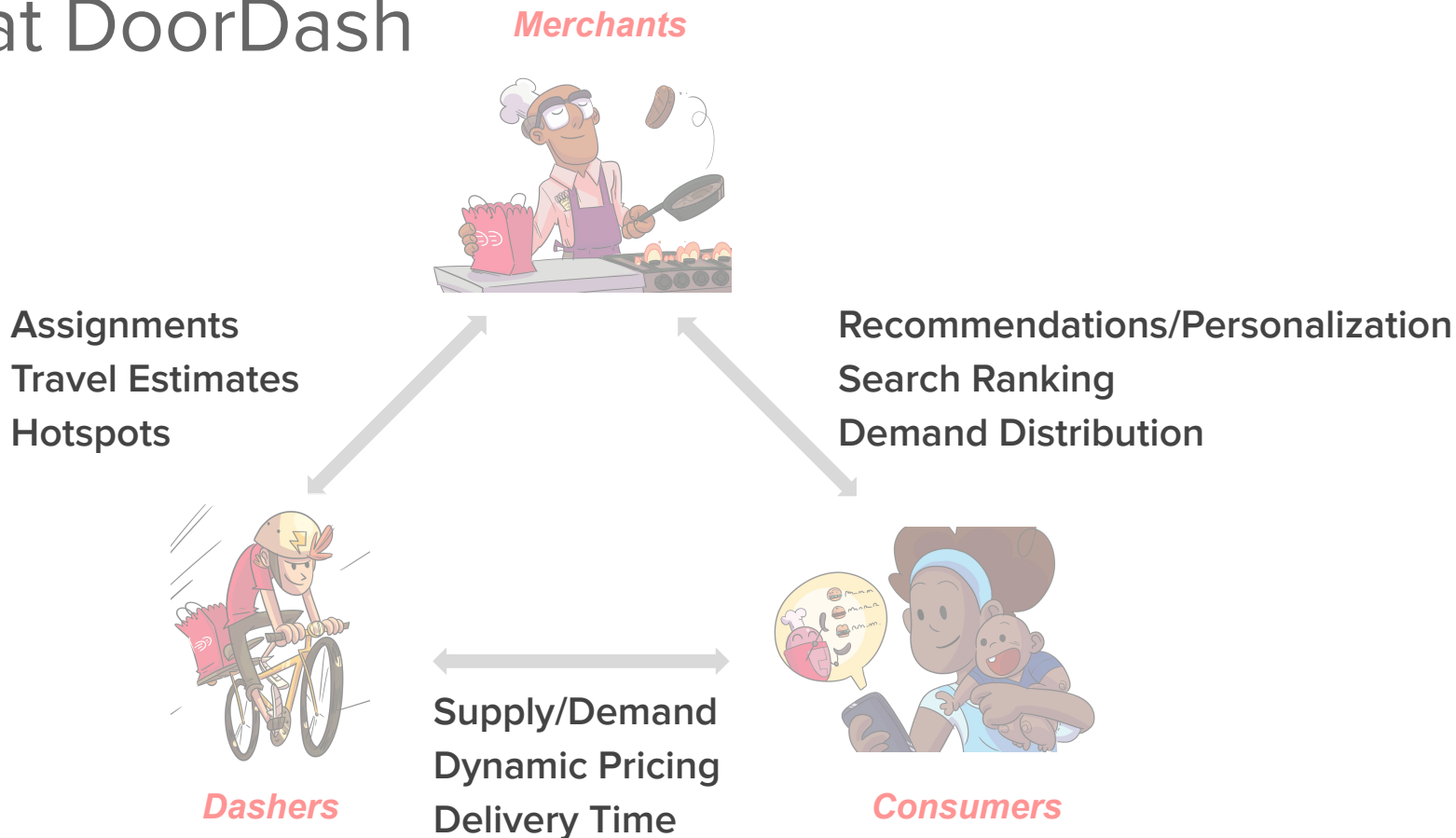


Marketplace





ML at DoorDash





ML at DoorDash

Merchants



Recommendations/Personalization
Search Ranking
Demand Distribution

TACOS SANDWICHES SALADS BURGERS RE-ORDER **EXPLORE ALL**

Because you liked...

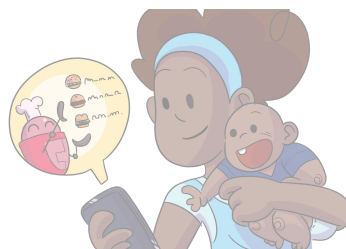
These places are right up your alley, too.

Because You Like Sandwiches

Burger King
39 min · ☆4.3
[Order Now →](#)

Ike's Love & Sandwiches
47 min · ☆4.4
[Order Now →](#)

Miller's East Coast Deli
42 min · ☆4.5
[Order Now →](#)



Consumers



ML at DoorDash

Merchants



Results for "Pizza"

189 stores nearby

Stores Items



Mustafio's Pizza ✓

Pizza, Sandwiches... 34 mins
4.5★ (160) \$1.99



Pronto Pizza ✓

Pizza 29 mins
4.4★ (435) \$2.99



SF Hole In The Wall Pizza ✓

Pizza, Burgers, Sa... 34 mins
4.5★ (305) \$2.99



Oz Pizza ✓

Pizza 30 mins
4.6★ (590) Free over \$20



Volare Pizza and Restaurant ✓

Sandwiches, Dess... 27 mins
4.5★ (476) \$1.99



Veracio's Pizza ✓

Pizza 33 mins
4.3★ (246) \$2.99



Pizzelle di North Beach ✓

Pizza, Italian, Sand... 37 mins
4.3★ (114) \$4.99



The Halal Pizza ✓

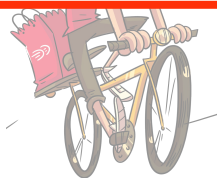
Pizza, Halal 33 mins
4.3★ (45) \$4.99



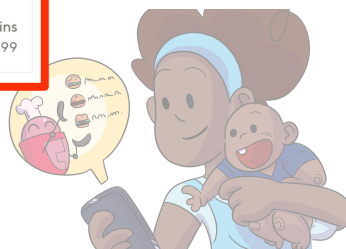
Pasquale's Pizza

Italian, Pizza 36 mins
4.5★ (1073) \$7.99

Recommendations/Personalization
Search Ranking
Demand Distribution



Dashers

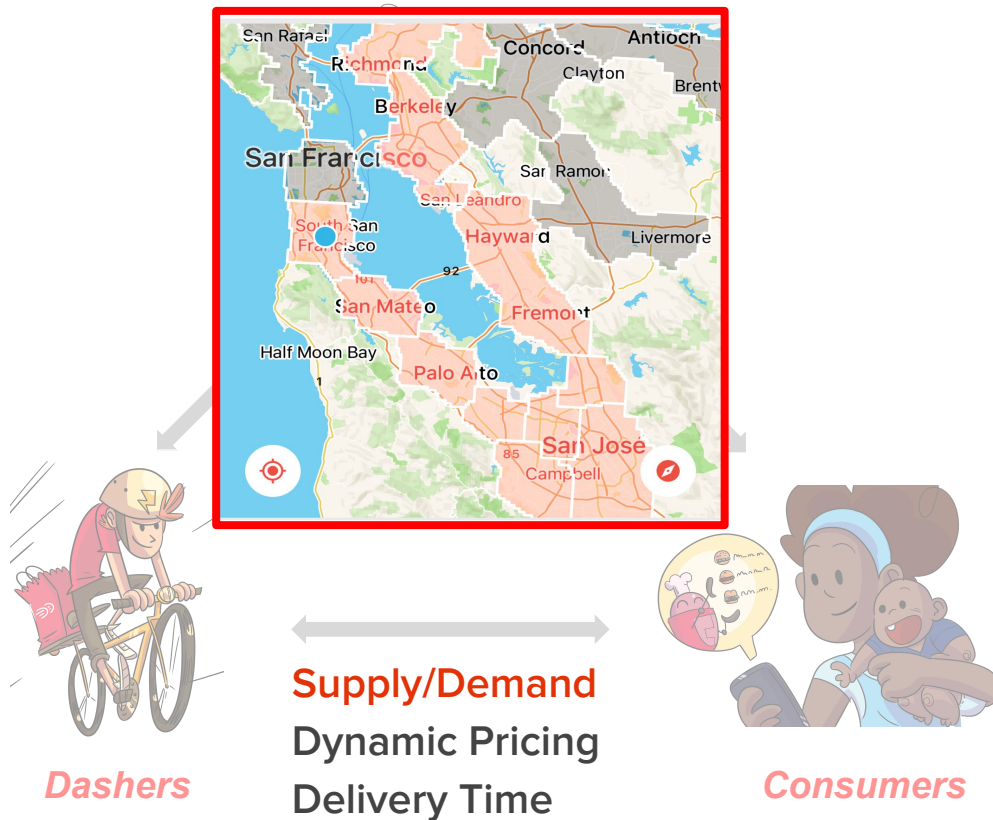


Consumers



ML at DoorDash

Merchants

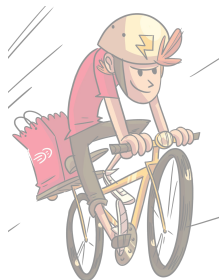




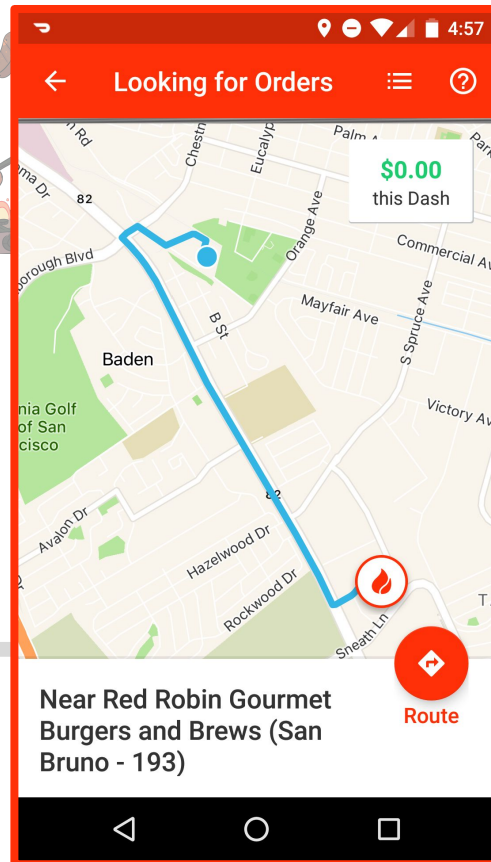
ML at DoorDash

Assignments
Travel Estimates
Hotspots

Merchants



Dashers





ML at DoorDash

Merchants



Food Prep Time
Selection Intelligence
Parking Prediction

Assignments
Travel Estimates
Hotspots

Recommendations/Personalization
Search Ranking
Demand Distribution

Pay Calculation
Supply Forecasting
Incentives



Dashers

Supply/Demand
Dynamic Pricing
Delivery Time



Consumers

Lifetime Value
Fraud
Promotions

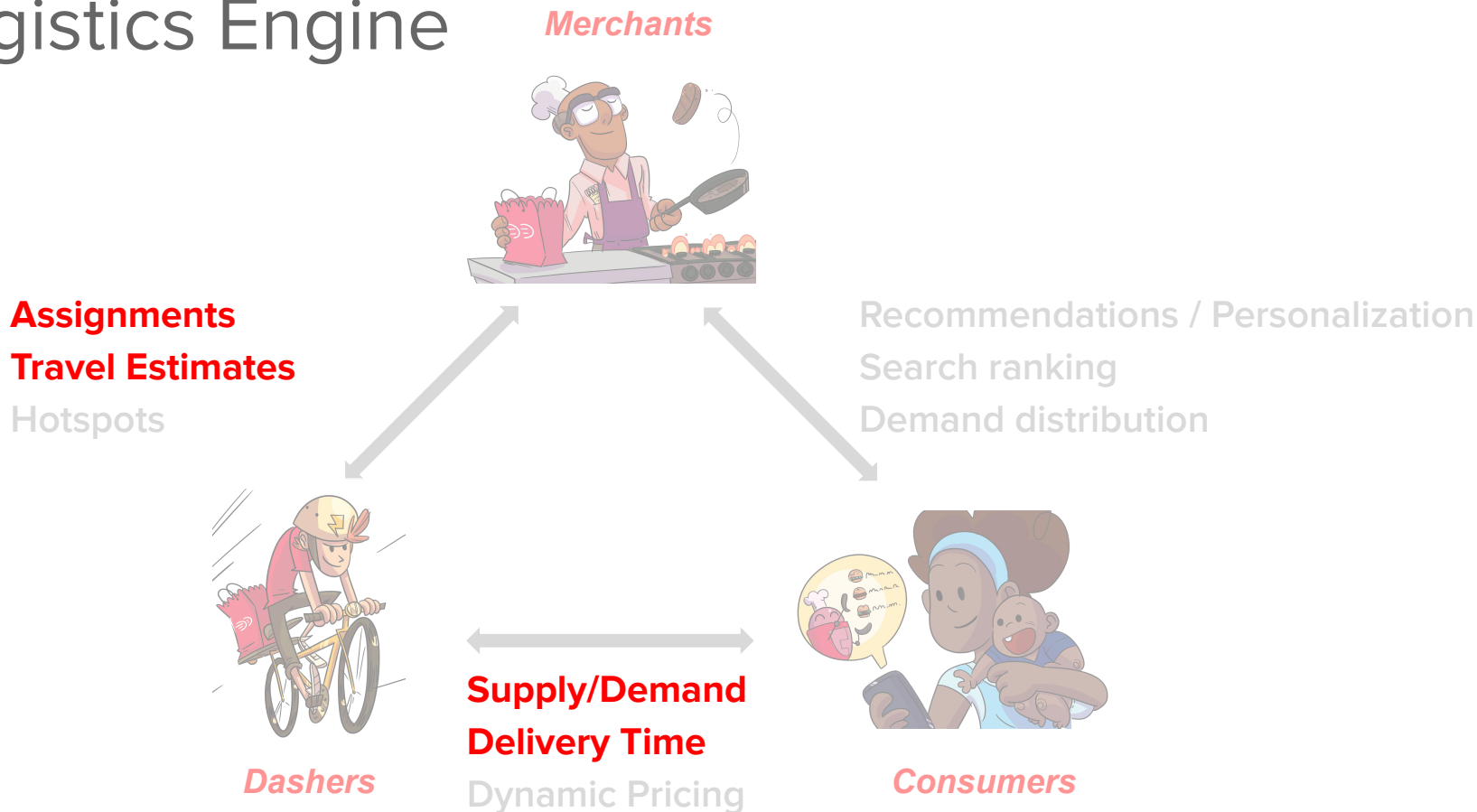


Logistics Engine

The AI system that powers deliveries on DoorDash

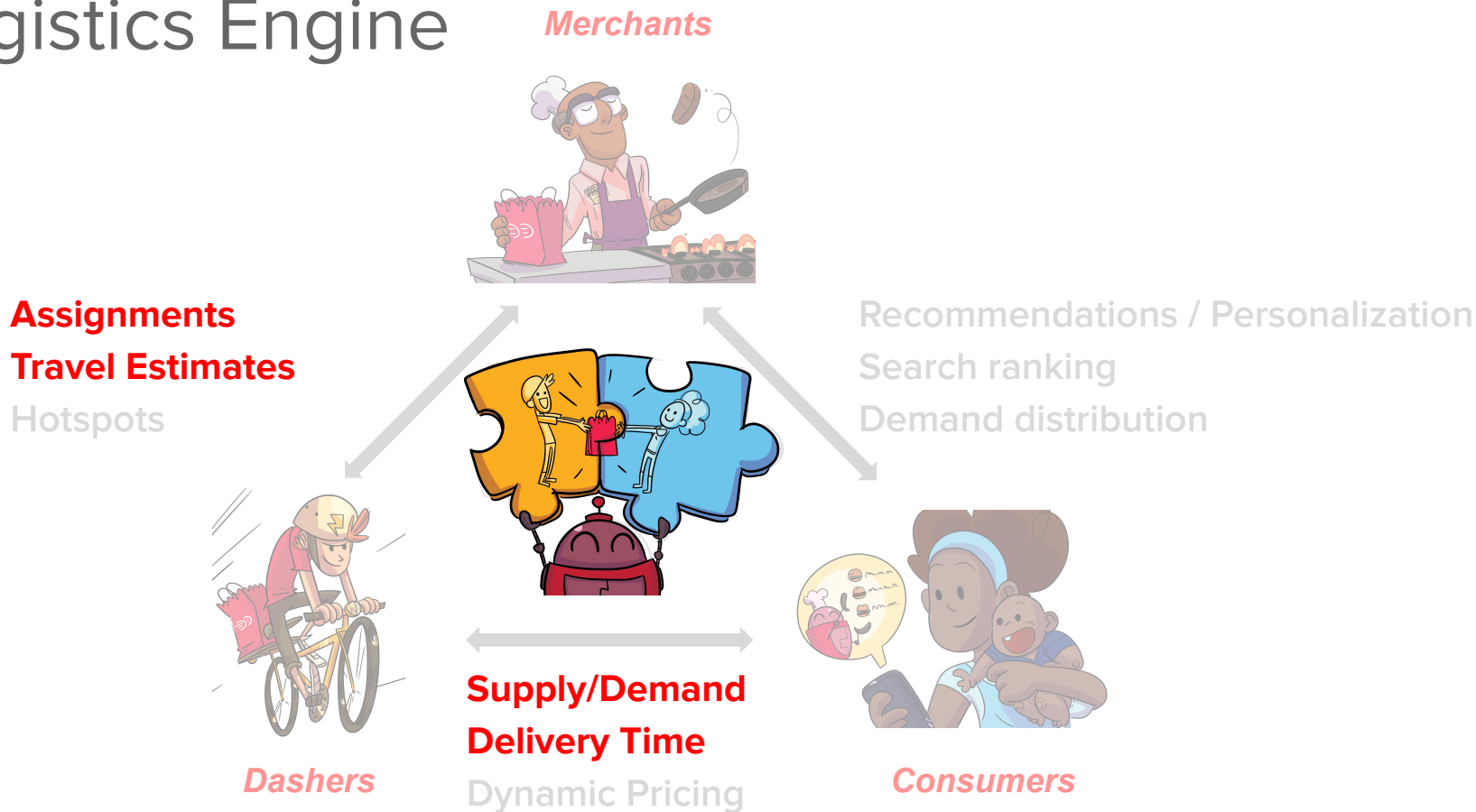


Logistics Engine





Logistics Engine





Logistics Engine

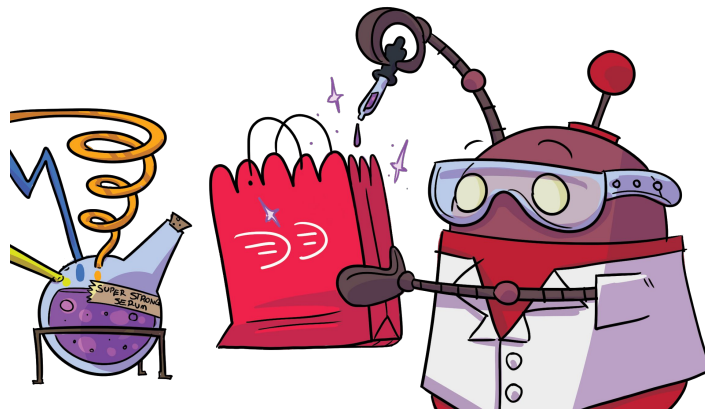
Goal: **Fast and efficient** deliveries



On-time delivery to consumer



Increase marketplace efficiency

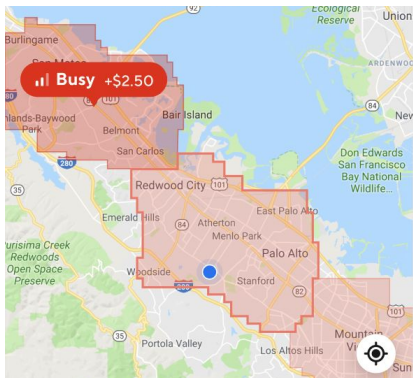




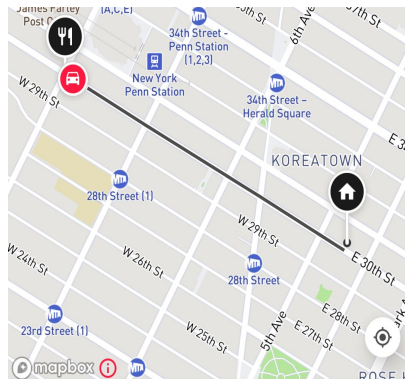
Logistics Engine



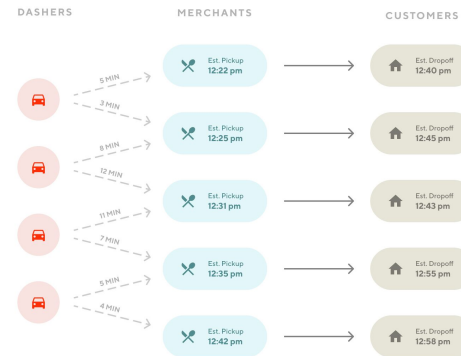
Balance Supply/Demand



Plan Routes



Dasher/Delivery Matching

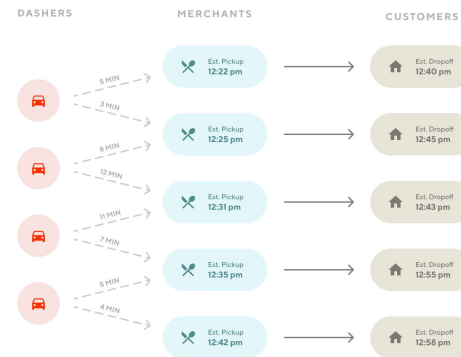




Plan Routes



Dasher/Delivery Matching





Supply Demand Balance

Undersupply

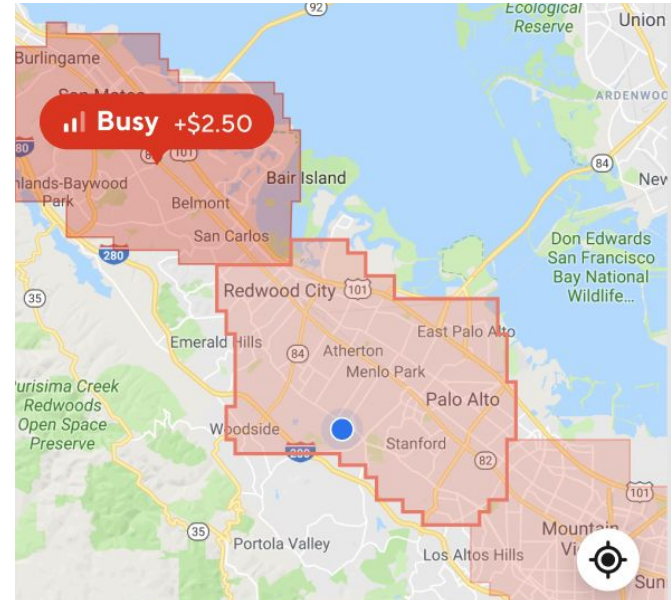
- More deliveries than Dashers

Dasher incentives

- Bonus \$ per delivery

Upfront Dasher communications

- Dashers can plan ahead





Challenges



Complexity

Every region

Every time of day

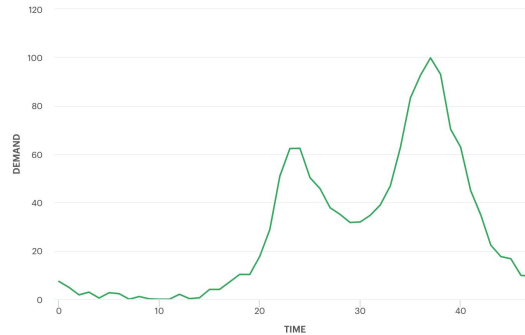
Region	\$0	\$1	\$2	...
1				
2				
3				
...				



Forecasting

Future demand

Future supply



Variance

Weather, holidays

Promotions, events





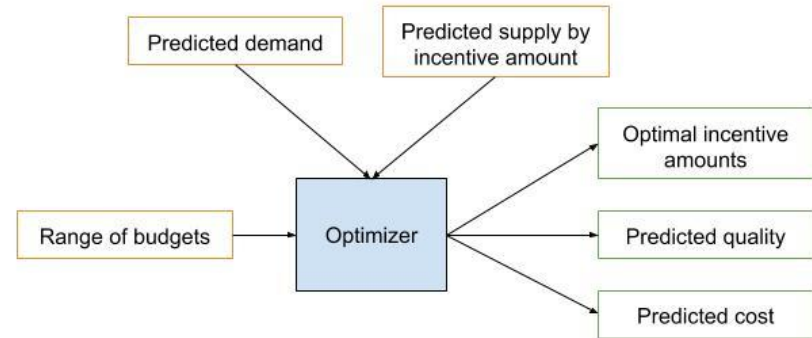
ML meets OR

Machine Learning (ML)

- Predict demand
- Predict supply by incentive amount

Operations Research (OR)

- Given predictions from ML and business goals
- Determine cost function
- Determine constraints
- Solve using mixed integer programming

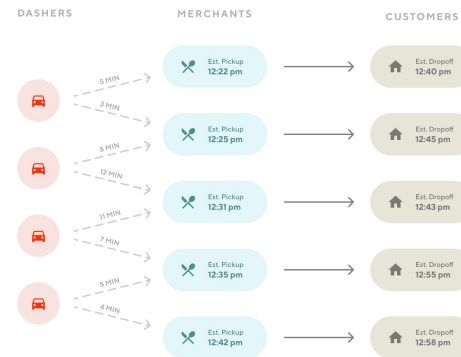




Plan Routes



Dasher/Delivery Matching

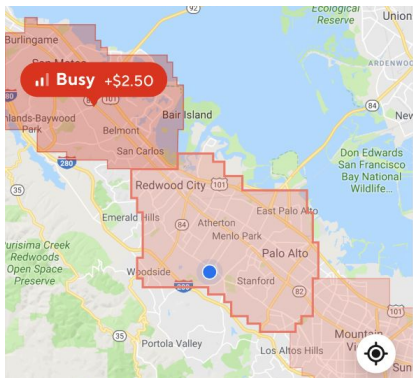




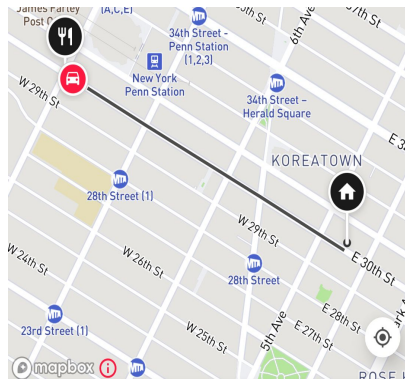
Logistics Engine



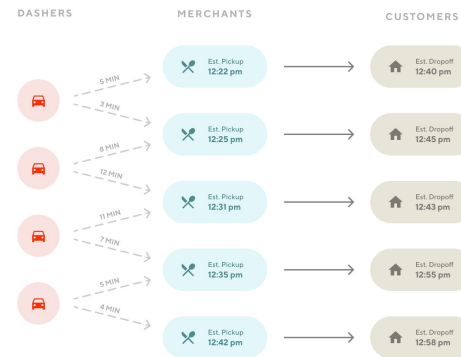
Balance Supply/Demand



Plan Routes



Dasher/Delivery Matching





Optimal Matching

In plain English

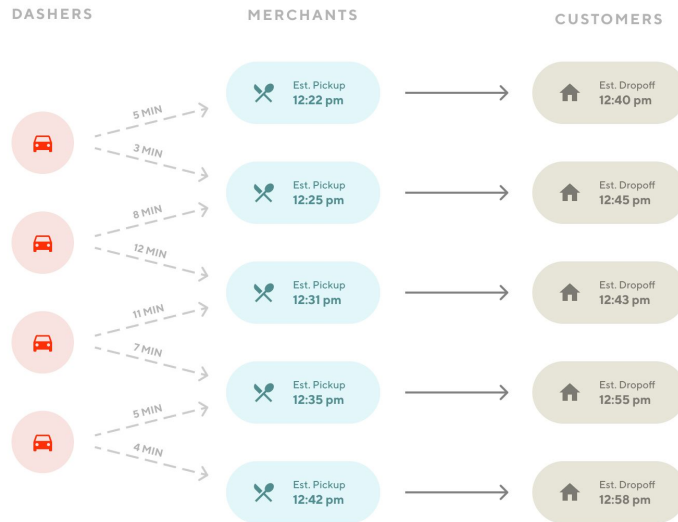
- Pick the best Dasher for each delivery

In canonical operations research

- Vehicle Routing Problem

DoorDash specific considerations

- Real-time fulfillment
- Optimize supply for future demand





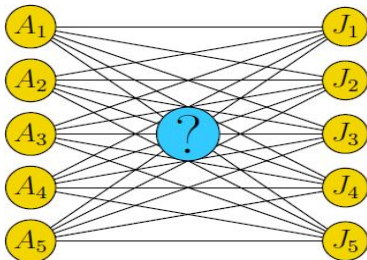
Challenges



Complexity

Combinatorics

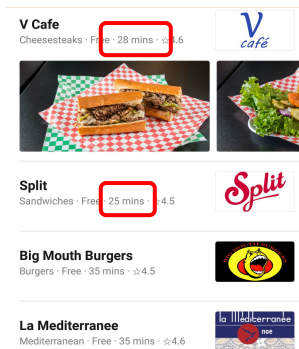
Delivery constraints



Time constraint

Asap delivery

Real-time demand



Variance

Merchant operations

Traffic, weather





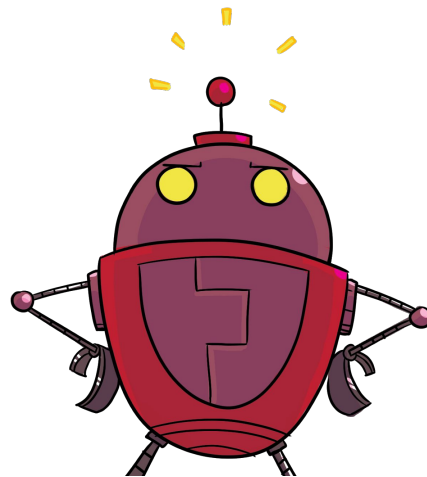
ML meets OR again!

Machine Learning (ML)

- Predict food prep times
- Predict travel times
- Predict delivery times

Operations Research (OR)

- Given predictions from ML, deliveries, Dashers, and business goals
- Determine cost function
- Determine constraints
- Solve using mixed integer programming





Optimal Matching: Summary

Data

Delivery data

Location

Type

Size

Dasher data

Location

Capacity

Constraints

Equipments



Predictions

Total delivery duration

Dasher travel duration

Food prep duration



Optimizations

Cost function

Constraints

Mixed integer
programming

Optimal matching

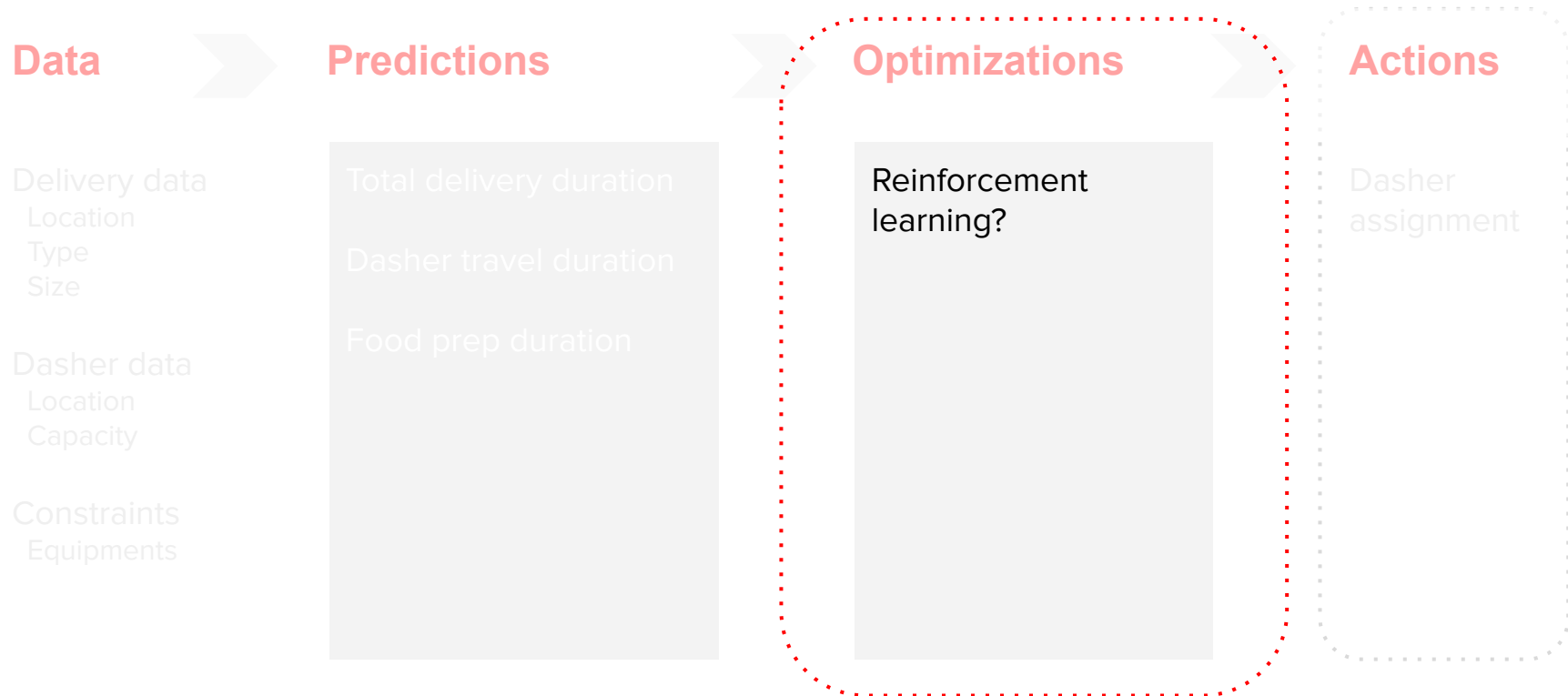


Actions

Dasher
assignment



Self learning optimization?





Reinforcement Learning for Logistics

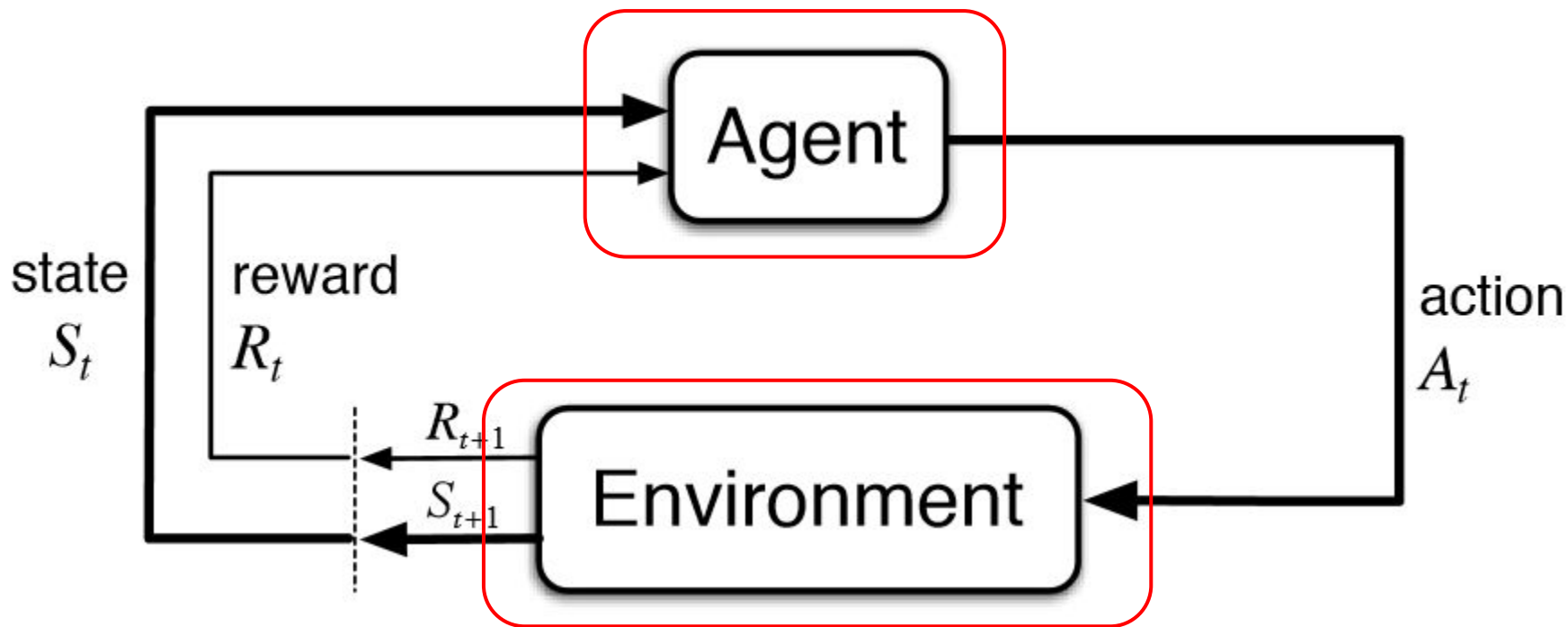


Quick Context

- **Agent:** The entity that takes actions and tries to learn the best policy.
- **Environment:** The world that the agent interacts with.



Quick Context



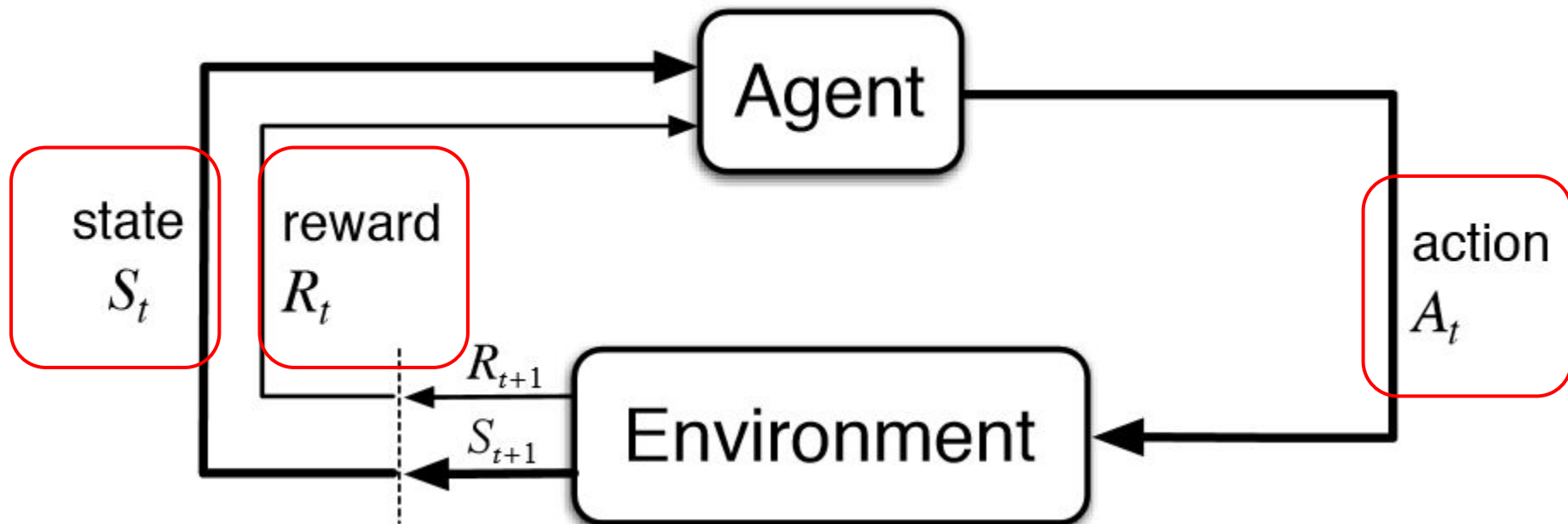


Quick Context

- **State:** The current status of the environment. It represents all the information needed to choose an action.
- **Action:** The chosen move out of the set of all possible moves at a state.
- **Reward:** The feedback as a result of the action. Note that rewards can be immediate or delayed.
- **Policy:** The strategy used to choose an action at each state.



Quick Context



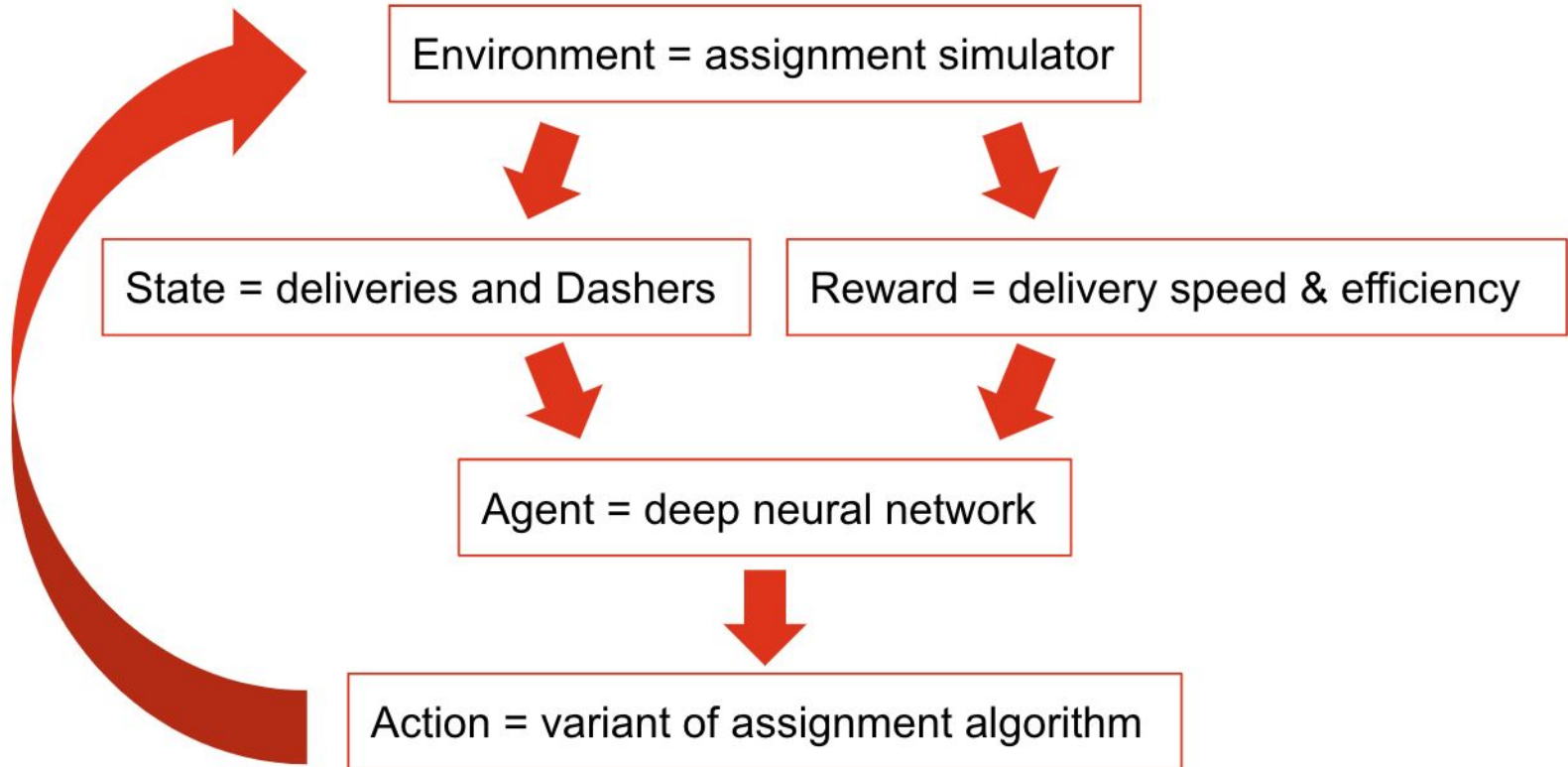


For DoorDash Logistics

- **State:** Deliveries and Dashers
- **Action:** Assignment algorithms
- **Reward:** Delivery speeds and Dasher efficiency
- **Agent:** Deep neural network
- **Environment:** Assignment simulator



For DoorDash Logistics





Results

- **6 second** improvement in delivery speed
- **1.5 second** improvement in Dasher efficiency





Impact of GPUs



Faster training speeds

- CPU → GPU: **10x** improvement
- Single GPU → Multiple GPUs: **3x** improvement



More Models More Experiments

Merchants

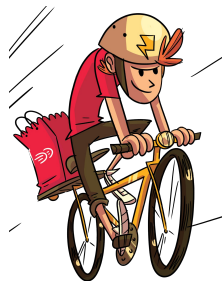


Food Prep Time
Selection Intelligence
Parking Prediction

Assignments
Travel Estimates
Hotspots

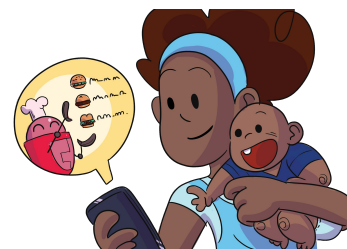
Recommendations/Personalization
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Supply/Demand
Dynamic Pricing
Delivery Time



Consumers

Lifetime Value
Fraud
Promotions



Takeaways

- Machine learning has **many use cases** at DoorDash
- Machine learning + operations research help **efficiently solve** supply demand balance and optimal matching problems
- **Reinforcement learning** fits well and has potential in logistics





Articles / Talks

- DoorDash Engineering Blog (doordash.engineering)
 - [Optimal Matching](#)
 - [Reinforcement Learning](#)
 - [Personalization](#)
 - [Experimentation](#)
- Other Talks
 - [Software Engineering Daily](#)
 - [O'Reilly AI](#)
 - [QCon NY](#)



We're hiring!

www.doordash.com/careers

gary@doordash.com

<https://www.linkedin.com/in/rengary/>

